

## Uzbekistan on the Path to Sustainable Development: President Shavkat Mirziyoyev's Address at the 80th UN General Assembly



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Tashkent – The Institute for Strategic and Regional Studies (ISRS) under the President of the

Republic of Uzbekistan continues to serve as one of the nation's foremost centers for analysis,

research, and strategic policy development. As Uzbekistan deepens reforms and enhances its role in global affairs, ISRS has become a vital platform for generating ideas, shaping strategies, and promoting international dialogue. At the heart of this important work stands Shakhnoza Kodirova, Head of Department at ISRS, who is contributing significantly to advancing the Institute's mission.

ISRS was established to provide the President and state leadership with expert assessments on domestic, regional, and international issues. It operates as both a think tank and a policy advisory institution, bridging academic research with practical solutions for government action. Over the years, it has expanded its focus to cover priority areas such as regional security, sustainable development, foreign policy, and economic modernization. Within this broad mandate, the contributions of Ms. Kodirova are particularly important.

As Head of Department, Shakhnoza Kodirova leads a professional team of researchers tasked with producing analytical reports, strategic recommendations, and evidence-based policy papers. These materials play a key role in informing government decision-making at the highest levels. Her department's work addresses issues of pressing importance, ranging from regional cooperation in Central Asia and global security challenges to the implementation of the United Nations Sustainable Development Goals (SDGs).

One of her central responsibilities is overseeing research on Uzbekistan's domestic reforms and their alignment with international development agendas. Under her leadership, the department has produced forward-looking analysis on how social and economic transformations can contribute to national resilience. This work is especially significant as Uzbekistan pursues ambitious goals to reduce poverty, strengthen education, empower youth, and promote gender equality—objectives that mirror the country's commitments at the United Nations.

#### A Bridge Between Expertise and Government

Beyond her internal leadership role, Ms. Kodirova coordinates with a wide range of stakeholders. She works closely with government ministries, academic institutions, and international organizations to ensure that ISRS's research reflects diverse perspectives and global best practices. This collaborative approach enhances the credibility of ISRS's recommendations and reinforces Uzbekistan's reputation as a responsible and forward-looking state actor.

She also contributes actively to ISRS's role as a convener of international dialogue. The Institute regularly organizes conferences, expert roundtables, and forums that bring together leading thinkers from across the world. These events provide opportunities to exchange ideas, strengthen partnerships, and build trust among regional and global stakeholders. By engaging with scholars, diplomats, and policymakers, ISRS—and by extension Ms. Kodirova's department—helps ensure

that Uzbekistan's voice is present in global debates.

### Promoting Sustainable Development and Regional Stability

Sustainable development is one of the pillars of ISRS's research agenda. Under Ms. Kodirova's leadership, the department pays close attention to how Uzbekistan's domestic policies intersect with global challenges such as climate change, food security, and inclusive economic growth. This work not only supports government planning but also positions Uzbekistan as a proactive contributor to international cooperation.

Regional stability is another priority. Central Asia remains a strategically important region, facing shared challenges of water management, connectivity, and economic diversification. By producing well-grounded policy analysis, Ms. Kodirova's department supports initiatives that promote regional dialogue, strengthen multilateral cooperation, and create opportunities for collective progress.

### Recognition and Professional Standing

The work of ISRS and its leadership has been recognized both domestically and internationally. The Institute's publications are widely cited, and its experts are regularly invited to contribute to international discussions. The fact that a senior figure like Shakhnoza Kodirova has been highlighted with an official portrait reflects the importance the Institute places on individual

leadership within its broader mission.

Her inclusion in official communications demonstrates the recognition of her expertise and the trust placed in her role as a policy influencer. By combining academic rigor with practical recommendations, she embodies the new generation of Uzbek experts contributing to the modernization of governance and the strengthening of Uzbekistan's global standing.

### A Vision for the Future

Looking ahead, ISRS aims to further expand its outreach and deepen its partnerships with leading global think tanks. Initiatives under development include enhanced collaboration on sustainable development policies, greater involvement in international policy networks, and the establishment of new platforms for dialogue on security and regional cooperation. In each of these areas, Ms. Kodirova's department will continue to play a leading role.

Her leadership underscores a broader trend in Uzbekistan: the growing recognition of the importance of expert analysis and evidence-based policymaking in guiding national development. By investing in research capacity and supporting professional leaders like Ms.

Kodirova, Uzbekistan is ensuring that its policies remain forward-looking, inclusive, and aligned with global best practices.

### Conclusion

The Institute for Strategic and Regional Studies under the President of Uzbekistan stands today as a central institution in shaping the country's domestic reforms and international engagement. At the core of its success is the contribution of experts such as Shakhnoza Kodirova, whose leadership strengthens ISRS's ability to deliver on its mission.

Her role as Head of Department highlights the value Uzbekistan places on expertise, analysis, and inclusive dialogue. Through her efforts and those of her colleagues, ISRS continues to act as a bridge between knowledge and policy, between Uzbekistan and the world. This approach not only enhances the country's sustainable development path but also ensures that Uzbekistan's voice is heard and respected in global discussions.